
About Marsh & McLennan Companies

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Marsh & McLennan Companies, Inc.

Marsh & McLennan Companies, Inc.
Supplemental Information – Revenue Analysis
Three Months Ended

Marsh & McLennan Companies, Inc.
Supplemental Information – Revenue Analysis
Nine Months Ended

Nine Months Ended
September 30,

Components of Revenue Change*

Marsh & McLennan Companies, Inc.
Non-GAAP Measures
Three Months Ended September 30

operating margin *adjusted income, net of tax.* *adjusted operating income (loss) adjusted*

Marsh & McLennan Companies, Inc.
Non-GAAP Measures

Marsh & McLennan Companies, Inc.

Marsh & McLennan Companies, Inc.
Supplemental Information – Discontinued Operations

**Three Months Ended
September 30, 2011**

\$	
3	
1	
2	
\$ 2	

**Nine Months Ended
September 30, 2011**

Marsh & McLennan Companies, Inc.